STATEMENT OF QUALIFICATIONS

April 2022
# TABLE OF CONTENTS

Bradley History........................................................................................................................................... 2  
Bureau Veritas............................................................................................................................................. 3  

Project Experience  
- Renewable-Energy Projects.................................................................................................................. 4  

Project Approach  
- Comprehensive Services .......................................................................................................................... 5  
- Bradley Staff............................................................................................................................................... 6  
- Executive Leadership................................................................................................................................. 7  
- Business Development.............................................................................................................................. 8  

Owner’s Engineering and Technical Advisory .............................................................................................. 9  
- Owner’s Engineering and Technical Advisory Scope of Work................................................................. 10  
- Preconstruction Management Scope of Work............................................................................................. 11  
- Technical Advisory Staff............................................................................................................................ 12  

Construction Oversight.................................................................................................................................. 14  
- On-site Owner’s Representation Scope of Work.......................................................................................... 15  
- Subject Matter Experts and Project Support Staff....................................................................................... 17
BRADLEY HISTORY

Bradley Construction Management (Bradley) was established in 2013 by construction-management veteran Mark Bradley. After a 29-year career in the general construction and renewable-energy industries, Mark started and now leads a company that has grown in size to include more than 60 full-time managers, subject matter experts (SMEs) and support personnel.

Bradley provides owner’s engineering, preconstruction management, on-site owner’s representation and construction consulting services to the renewable-energy market, which includes wind, solar, battery storage and transmission. We have managed and consulted on the construction of more than 11,600 MW of renewable-energy projects and more than 4.6 million square feet of commercial and industrial projects nationwide.

Our portfolio, and therefore our company, continues to increase in size and geographic reach as we strengthen our position as a leader in the management of renewable-energy projects.

In April 2021, Bradley joined the Bureau Veritas family of services. This acquisition is an important, strategic step for Bradley. Our company now has access to a global network of technical and support personnel numbering 80,000+ employees across 140 countries to help facilitate our growth. We are proud to represent the growth engine for Bureau Veritas’ expansion into the North American renewables market.

Bradley is based in Dallas, Texas, but our site teams can be found spread across North America managing our current projects.
Bureau Veritas (BV) is a world leader in laboratory testing, inspection and certification (TIC) services. Founded in 1828, the company has more than 80,000 employees located in approximately 1,600 offices and laboratories in more than 140 countries.

The integration of Bradley into the industry group further strengthens BV’s Green Line services and solutions. Around the globe, BV is a key player in energy transition, present at key stages of the renewable and alternative energy production chain.

For Bradley’s clients this means enhanced offerings, access to cutting-edge technologies and extensive expertise and the resources of a global leader. Services such as owner’s engineering, worldwide shop visits and factory-acceptance testing, equipment expediting, oil condition monitoring and ISO-compliant quality control inspections are now readily available to your company. For more information, visit https://group.bureauveritas.com and https://www.bvna.com/.
PROJECT EXPERIENCE

Renewable-Energy Projects

Bradley has current and completed renewable-energy projects in Arizona, California, Colorado, Illinois, Kansas, Nebraska, Nevada, New Jersey, New York, Ohio, South Dakota, Texas and Virginia.
PROJECT APPROACH

Comprehensive Services

From design to preconstruction to mobilization and, ultimately, to decommissioning, Bradley and BV are an advocate for your project its entire life-cycle. We are dedicated to obtaining and maintaining compliance, and delivering your projects on time and within budget.

Renewable Centers of Expertise

Renewable Service Portfolio

Preconstruction & Engineering

Reduce development risk

- Scheduling and estimating support
- Site assessment
- Design review
- Environmental impact assessment
- Permitting support
- Risk assessment
- Due diligence
- Investor/lender services

Procurement

Access a global, reliable supply chain

- Supply chain technical assessment
- Technical procurement support
- Shop inspections (QA/QC)
- Expediting
- Factory acceptance tests
- Transport, loading and unloading supervision

Construction

Safely run projects and verify compliance

- Project and site management support
- Construction supervision
- On-site QA/QC
- On-site HSE
- Commissioning and testing supervision
- Take over and end-of-warranty inspections

Asset Management

Extend operating life & increase performance

- Regulatory compliance
- Maintenance strategies
- Reliability engineering
- Periodic inspection of main components
- Non-destructive testing
- Thermographic inspections
- Oil analysis
- Training
- Failure/damage analysis
Executive Leadership

Mark Bradley, President

Mark is the company president. He founded Bradley after a 29-year career in the general construction industry. Previously a vice president and business unit leader for a global construction and infrastructure group, he has considerable work experience in and knowledge of the renewable-energy, corporate-office, luxury multi-family, aviation and public sectors. He has worked and consulted throughout North America. Mark is a graduate of Texas A&M University with a Bachelor of Science in building construction.

Tim Praska, Vice President of Wind Construction

Tim is the vice president of wind construction, responsible for supervising on-site staffs and providing technical and commercial support to clients. He has more than 36 years of diverse experience in construction. Tim has worked in and supported many industries, including renewable energy, corporate office and large-scale, health-care facilities. He has held leadership roles for internationally recognized construction companies supporting prominent U.S. organizations. Tim has an associate degree in architectural drafting and estimating from the North Dakota State School of Science.

John Schneider, Vice President of Solar Construction

John is the vice president of solar construction, responsible for supervising on-site staffs and providing technical and commercial support to clients. He has more than 21 years of construction experience, with the majority of his career served in leadership roles focused on renewable-energy markets. Previously, John was the director of operations for the U.S. solar group of a multinational conglomerate and the senior director of construction for a national, turnkey EPC solar provider. He studied education at Western New Mexico University.
Business Development

Jeremy Erndt, Director of Business Development

Jeremy is the director of business development for Bradley, responsible for tracking strategic growth, developing service line strategy and identifying merger and acquisition opportunities. His experience includes managing a variety of clients engaged in the development of renewable-energy facilities and transmission lines. Jeremy has more than 15 years of experience within the renewable-energy and industrial sectors. He has a Bachelor of Science in electrical engineering from Rensselaer Polytechnic Institute and a Master’s of Business Administration from University of Massachusetts Lowell.

Mario Carbone, Key Account Director

Mario is the key account director responsible for sales and growth strategy. He has more than 16 years of experience in renewable-energy industry construction in an executive role. Previously, Mario spent 15 years in commercial construction as an estimator, superintendent and project manager with two nationally known construction companies. He has a Bachelor of Science in civil engineering from Union College in New York.

Tanner Knauth, Business Development Manager

Tanner is the business development manager for Bradley. He is dedicated to providing a strategic focus on sales and growth and ensuring a client-centric culture for Bradley. He has a diversified background in the renewable-energy industry. Prior to joining Bradley, he was responsible for procurement and contract management for an international turnkey EPC contractor. He also worked as a project manager for an industry-leading subcontractor. Tanner has a Bachelor of Science in journalism/ mass communications from Abilene Christian University and a Master of Business Administration from Bryan College.

Madison Brown, Marketing Communication Associate

Madison is the marketing communications associate for Bradley. She is responsible for preparing proposals and statements of qualifications, managing the company’s social media accounts and website, and executing other marketing needs. Previously, she worked as a communications specialist for a continuing education company at Texas A&M University. Madison has a Bachelor of Arts in communication and journalism from Texas A&M University.
OWNER’S ENGINEERING & TECHNICAL ADVISORY
Owner’s Engineering and Technical Advisory Scope of Work

Owner’s engineering and technical advisory is the first step to Bradley’s comprehensive construction management approach. It is vital to ensuring a project’s success. Below are the services we are capable of providing to you through our owner’s engineering and technical advisory group:

**Design and Permitting**

- Provide detailed engineering design reviews, responses and follow up between owner and EPCs (including 60%, 90%, IFC, as-built drawing sets)
- Review, discuss, comment upon and confirm the final design according to contract requirements and good industry practices/standards for the utility-scale PV, solar and BESS
- Review the existing site technical documentation as provided by the project owner and opine on preliminary design layout and maximum allowable peak DC and AC power capacity
- Provide additional technical support to the project owner as needed for successful implementation of the EPC and equipment supply contracts
- Review of the materials and equipment provided by each EPC contractor and assess according to the approved final design and project requirements
- Review of the materials and equipment provided by suppliers and of owner provided equipment, and assess according to the approved final design and project requirements
- Review, comment on and approve the planning, performance, data, analysis and reports of all commissioning and acceptance test activities
- Review and verify the acceptance test proposals made by the EPC contractor
- Review and verify the O&M manual/job books prepared by the EPC contractors and equipment suppliers
- Review project technical submittals, transmittals and RFIs and provide responses in support of owner’s interests
- Maintain detailed tracker of actions, issues, and deliverables related to this scope, with follow up through completion and resolution
- Meet weekly with the EPC contractors to review project progress, technical issues and measures to achieve the targeted cost, quality and schedule control
- Meet with equipment suppliers and interconnect authorities as necessary
Preconstruction Management Scope of Work

Preconstruction services is the final planning step before project commencement and sets the tone for overall success. The list below is a sampling of the services we offer through our preconstruction staff and subconsultants.

Development Support

- Critical issues analysis
- Environmental assessments
- American Land Title Association (ALTA) surveying
- Crossing agreements
- Micrositing
- Permitting
- Acquisition due diligence
- Program management
- Interconnection studies
- Federal Aviation Administration (FAA) approvals

Preconstruction Services

- Civil and electrical designs - up to 30%
- Value engineering
- Geotechnical investigation
- Scheduling
- Project budgeting
- Long-lead procurement
- Contractor request for quote (RFQ)/RFP management
- EPC proposal evaluation
- Contractor selection
- EPC contract negotiation
- EPC contract exhibit review
- Design review
- Development and maintenance of project execution plan
- Development of processes and metrics for projects
- Development of reporting standards

Construction Consulting

Bradley has experience providing the following consulting services:

- Project acquisition due diligence
- Scheduling analysis
- Dispute resolution support
- Expert witnesses
- Major repair supervision
- Operations and management support
Technical Advisory Staff

Bob Heckathorne, PMP, Director of Owner’s Engineering - Solar, Wind, BESS

Bob is the director of owner's engineering with Bradley and has more than 20 years of project management and leadership experience. He has provided owner's engineering, technical advisory and construction management services to utility-scale, wind and solar projects across the United States and in Canada. Prior to joining Bradley, he worked as a project manager and director of solar projects for several national and global developers. Bob has a bachelor's degree from the U.S. Military Academy and served in the U.S. Army in both the United States and in Asia.

Akash Chaudhari, Preconstruction Manager

Akash is a preconstruction manager with Bradley, responsible for project development support, estimating and contractor selection support. He has a diverse range of civil engineering and project management experience in renewable-energy, with recent focus on solar projects. Before joining the company, Akash worked as a project manager and as an office and field project engineer in the renewable-energy and general construction fields. He has a bachelor's degree in civil engineering from The University of Alabama at Birmingham.

Jessica Driscoll, Project Manager - Solar, BESS

Jessica is a project manager with Bradley, responsible for assisting the project executive and for supporting the project team. Before joining Bradley, she was a project and program manager at AECOM, responsible for the supervision of over 500 MW of utility-scale solar and BESS projects. Jessica has a Bachelor of Engineering in engineering management and Master of Engineering in systems engineering from the Stevens Institute of Technology.

Oliver Reynoso, Project Manager - Wind

Oliver is a project manager with Bradley, responsible for assisting the project executive and for supporting the project team. He has more than 10 years of wind-industry experience. Before joining the company, Oliver was a project manager and site manager for a leading utility-grade wind-turbine manufacturer and project developer. Oliver is fluent in Spanish and has a Bachelor of Science in electronic and communication engineering from Universidad Iberoamericana.
Vince Vo, P.E., Director of Engineering
Vince is the director of engineering for Bradley’s owner’s engineering and technical advisory group. He is responsible for reviewing project designs and ensuring their compliance with local, state and current engineering regulations. Prior to joining Bradley, Vince worked for Dominion Energy as an electrical construction lead and project engineer, responsible overseeing all electrical construction activities and ensuring their compliance. Vince is a professional engineer and has over 18 years of industry experience. He has a Bachelor of Science in electrical control and instrumentation from the University of Houston.

Jim Collins, P.E., Civil Engineering Lead
Jim is the civil engineering lead at Bradley, responsible for civil design reviews. He has a diverse 45-plus year career in the construction and energy fields, highlighted by his experience in the electrical power industry. He began his career as an engineer for Dallas Power and Light, which now operates as Oncor. Jim is a professional engineer with a Bachelor of Science degree in civil engineering from New Mexico State University and a Master of Science degree in civil engineering/structures from the University of Texas at Arlington. He is a retired major with the U.S. Army Corps of Engineers. He and his wife live in the greater-Dallas area.

Audra Smith, Scheduling Manager
Audra is the scheduling manager at Bradley, responsible for developing and maintaining the master project schedule, managing the project cash-flow forecast, monitoring the project key performance indicators (KPIs) and reporting monthly project status. She has 12 years of experience working as a scheduling manager in the renewable-energy sector. Before joining Bradley, Audra worked for EPC contractors Blattner Energy and Signal Energy. She has a Bachelor of Science in computer information systems and a Master of Science in business intelligence from American Sentinel University.
CONSTRUCTION OVERSIGHT
On-Site Owner’s Representation Scope of Work

Project pre-planning is culminated in our on-site construction management services. The scope of services listed below is a sampling of our typical deliverables:

**Budget Management & Cost Control**
- Contractor pay requests
- Change order review and analysis
- Expenditures against budget

**Technical Issues Support**
- Grid synchronization
- Testing and commissioning
- Root cause analysis (RCA)
- Serial defects
- Design constructability review

**Schedule Analysis**
- Schedule progress vs. plan
- Schedule logic, durations and constraint analysis
- Weather day tracking
- Force Majeure verifications

**Permitting & Compliance Management**
- Environmental mitigation measures
- Storm Water Pollution Prevention Plan (SWPP)
- Spill Prevention, Control and Countermeasures (SPCC)
- Road use agreements
- Alternative Investment Management Association (AIMA) compliance
- Building and grading permits

**Contract Administration**
- Contract terms
- Participate in daily, weekly and monthly meetings
- Notice provisions
- Insurance certificates
- Submittals and RFIs
- Document control
CONSTRUCTION OVERSIGHT

Safety
- Stop work authority
- OSHA regulations
- Safety plan review
- Safety audits
- Emergency action plans
- Accident investigation and RCA

Reporting
- Progress tracking and illustrative curves
- Daily, weekly and monthly reports
- Use of Procore and Autodesk
- GIS inputs

Quality Management
- Quality checklists
- Issue and nonconformance report (NCR) tracking
- Project closeout
- Job books
- Independent engineer (IE) interface
- Tax equity closing
Subject Matter Experts and Project Support Staff

To round out our project management teams, we employ experts in the solar, wind and BESS construction disciplines. We maintain both permanent, full-time employees as well as experienced off-payroll, bench-strength talent.